

### **David West**

Premier Retail Marketing

# **Curating the Mix**

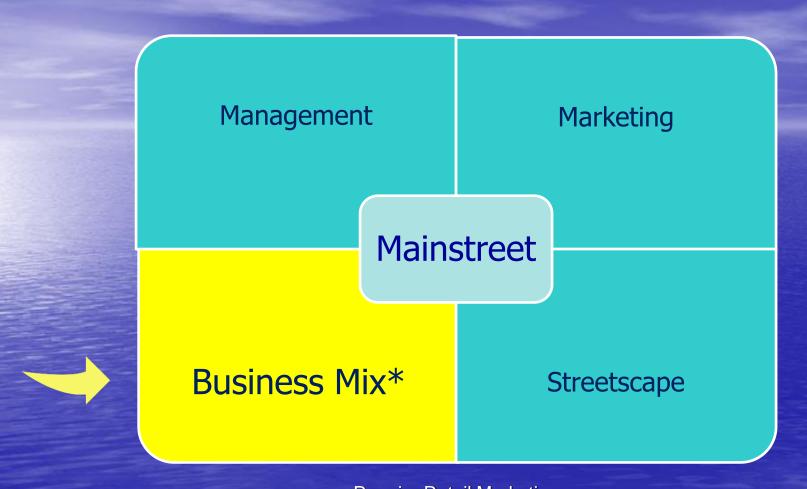
# Curating the Mainstreet Business Mix

2021 MainstreetSA State Conference David West

PRM.

### My background

- Westfield Centre Management
- Rundle Mall Management
- City of Adelaide City Retail Strategy
- Mainstreets, Cities, Towns consulting
- Worked in London 2011
- Research/consulting UK, USA, NZ



### Why do shops close? Occupancy costs

### Rent/costs are high

Sales are low

#### Lets look at a mainstreet business mix table

35%	SERVICES	Health, Medical, Hairdressers, Real Estate
26%	FOOD	Restaurants, Cafes, Retail, Bars, Pubs
8%	OFFICE	Work premises
7%	GENERAL	Auto, Pets, OP Shops, Mowers, Florists
6%	VACANT	Opportunities!
5%	FASHION	Womens, Mens, General, Childrens
5%	HOMEWARES	Tabletop, Gifts, Manchester
4%	LEISURE	Newsagent, Books, Music, Gaming
2%	ANCHOR	Supermarkets, Discount Dept Stores
1%	JEWELLERY	Jewellery, Gifts. Costume jewellery (high sales psqm)

#### Look at single owner shopping centres business mix

ADELAIDE		NEW ZEALAND	
REGIONAL SHOPPING CENTRE		REGIONAL SHOPPING CENTRE	
31%	Fashion	32%	Fashion
24%	Services	21%	Food
18%	Food	21%	Services
9%	Homewares	11%	Homewares
6%	Leisure	6%	Leisure
4%	Anchor	4%	Jewellery
4%	Jeweller	3%	Anchor
2%	General	2%	General
1%	Offices	1%	Offices
1%	Vacant	0%	Vacant

#### Privately owned and managed HIGH STREET

LONDON				
Marylebone High Rd (2021)				
40%	Fashion			
19%	Food			
17%	Services			
10%	Leisure			
6%	Homewares			
2%	General			
2%	Jewellery			
1%	Anchor			
1%	Offices			
1%	vacant			

#### Compare the two

LONDON				
Marylebone High Rd (2021)				
40%	Fashion			
19%	Food			
17%	Services			
10%	Leisure			
6%	Homewares			
2%	General			
2%	Jewellery			
1%	Anchor			
1%	Offices			
1%	vacant			

35%	SERVICES
26%	FOOD
8%	OFFICE
7%	GENERAL
6%	VACANT
5%	FASHION
5%	HOMEWARES
4%	LEISURE
2%	ANCHOR
1%	JEWELLERY

### Challenges mainstreets face

- No key destinations/anchor/attractor stores
- Poor buildings on visible corner sites
- Blank walls/gaps lacking pedestrian interest
- Traffic flow that hard to navigate
- Poorly presented buildings/properties

#### How did it happen?

- Absentee landlords
- Covid shutdowns
- Property owners low expectations
- No theme or expectation to improve the mix
- No retail plan looking forward
- Passive stance it's not up to us



### Shopping centres are focussed

- One landlord
- Management
- Leasing executive
- Retail plan
- Detailed research





#### The role of our mainstreet shops

- Convenience food, dental, travel, services (local)
- Comparison fashion, gifts, camping store
- Experience cafes, restaurants, cinema

Services & food are critical\*







#### Research our catchment

- Where are our customers coming from?
- Catchment area demographics & spend
- Household expenditure & escape spending
- Trends new residents moving in
- Surveys users & non-users
- Customer perception of the mainstreet

### Street audit

- How many shops in each category?
- What customers do they attract?
- Are they destination stores or need footfall?
- How are they trading?
- Corner sites good/poor?
- Pedestrian circulation/crossings?





### Shop categories

- How many fashion/food/jewellery shops?
- Are they clustered together?
- Project a perception of quality or success?
- Who do the shops appeal to?
- Are there vacancies, poor buildings nearby?

### Champions

- What great businesses do we have?
- How can we promote them?
- Can we support their marketing?
- They benefit the whole street
- Gitanjali, Yolk, Argo, Sunnys, Elcies, Hyde Park Bakery









### Competitor audit

- What are our competitor's strengths?
- What are their weaknesses?
- How do we position ourselves against the competitors?
- HOW DOES THE CUSTOMER SEE US?

#### Trends

- Skilled workers looking to start a business (post covid i.e. chefs)
- Outdoor areas / Sense of place
- Click & collect parking spaces
- Mix is demand driven marketing can increase demand

#### The next step

- Develop our retail plan
- Involve stakeholders
- Where are the gaps and opportunities?
- Select key sites that make a difference
- Vacancies are opportunities
- Zoning changes may be required
- Small steps it will take time

# Move it

Sinclairs, Wellington Manchester



## Retailers can smell success!

- Quality shops
- Quality urban design
- Collective marketing is a bonus
- Success stories evidence
- Partnerships/associations etc



### Strategies

- Assign a staff member to the project?
- Involve Property Owners and Managers in the plan with regular communication.
- Involve Leasing agents in the plan by providing useful information such as vehicle counts, pedestrian counts and research.
- Communicate!

#### Strategies

- Generate positive marketing and publicity.
- Demonstrate leadership e.g. develop a key vacant corner site.
- Develop a vacancy opportunity list with square metre details, property owner and the desired use.

#### Disguise vacant shop windows





Home About Us Packages Interactive vStock Gallery News/Blog Our Partners Contact us

WE BRING POSITIVITY
BACK TO THE
HIGH STREETS....

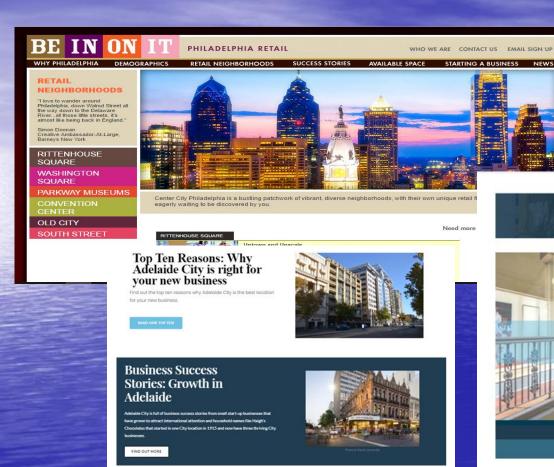




#### Strategies

- Use a Leasing Opportunities brochure, website, promotional CD and advertising.
- Utilise Leasing Agents to search, target, and approach the desired businesses.





#### Retail based websites



#### Take a Tour of our Website!







#### **City East Quarter**

The City East Quarter is the premier shopping district in the City with over 800 shops including 9 levels of department store shopping in David Jones and Myer, Target, Kimarf, fashion designer brands, 15 arcades and centres in two important precincts Rundle Mall and Rundle Street, H&M, Sephora, Mecca, Gorman, Morrison, Tiffany, Ted Baker attract over 25 million shoppers and visitors per year.

The Mall, historic Adelaide Arcade, Regent Arcade, Rundle Place, Adelaide Central Plaza, Rundle Mall Plaza, Myer Centre and City Cross accommodate over 700 retailers and specialty shops in Rundle Mall while fashion boutiques and designers are clustered together in Rundle Street near the Palace Cinemas.

Unique business opportunities exist in these arcades and Gawler Place used by numerous City workers accessing the Mall shops, cafes and international food courts. North Tierrace is the cultural boulevard of the City because the Art Gallery, State Library and SA Museum are located there alongside the University of Adelaide and the beautiful Adelaide Botanic Gardens. The National Wine Centre Apers House and Lot Fourteenthe innovation hub and home to the Australian Space Agency are within walking distance of the Adelaide Zoo, a major destination for families. A new 326 room Crowne Plaza is located between North Terrace and Rundle Street.

Pirie Street is an up and coming street with new restaurants, small bars and offices opening there including Gaja Indian Brasserie, Abbots and Kinney, Osteria Oggi and Golden Wattle. The Telstra Offices and City of Adelaide offices are located on Pirie Street. South of Pirie Street is Flinders Street that links King William Street with Hutt Street and accommodates the Flinders Street Project, Messy Tomato, Blefari Cafe, Santos Office and Peoples Choice Offices.



#### AVAILABLE SITES IN CITY EAST QUARTER

FINDASITE



#### IN THE HEART OF THE EAST END

EBENEZER PLACE CITY EAST CLOSE TO RUNDLE STREET THE FOOD AND FASHION HUB 55 SQM RETAIL SPACE Opposite a French Cafe Streegoon Withen Str

Neighbours - cafes and fashion businesses Parking - Onstreet,

Parking - Unstreet, UPark, Centrepoint BELLE PROPERTY - MATT LAZARUS



Contact the Agen



#### SEE THE NEW LOOK WITH A BALCONY

285 RUNDLE STREET
THE FOOD AND FASHION HUB
200 SQM RETAIL SPACE
Restaurant ready
Unique L1 dining outlook
Neighbours – popular restaurants
Pakking – Onstreet,
UPark, Centropoint
MARAS GROUP – ANDREW WHITE



More information

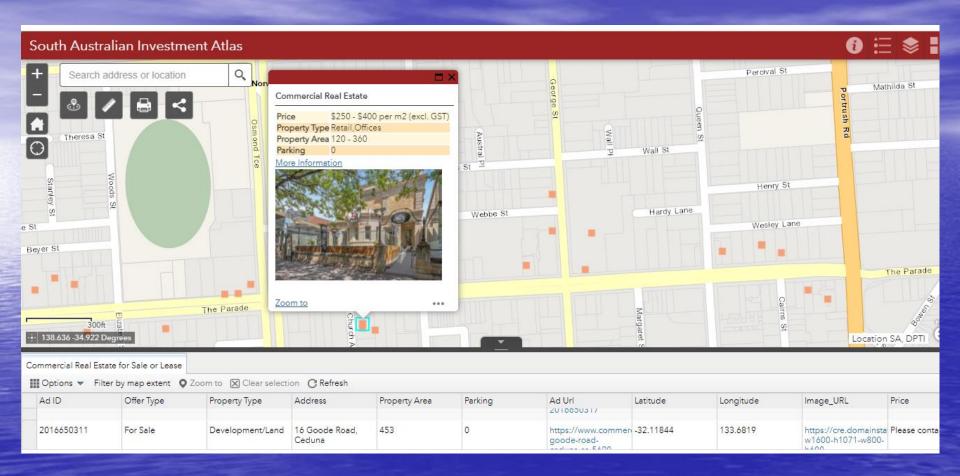


#### THE PERFECT

HINDMARSH SQUARE
BETWEEN PRIESTS, GRENFELL ST
226 SQM RETAIL SPACE
Features
Quality shoothort
Ample parking in front of the store,
Neighbours - Giant Cycles,
Travel Doctor
CREE - JULIA POTTENGER



Contact the Agent



# Why are shops doing well?

### Sales are high

Rent is in proportion

#### Mainstreet Management (e-book)

- Chapter 9 Creating a better business mix business mix development strategies
- Chapter 3 Factors for mainstreet success
- Websites:
  <u>www.premierretailmarketing.com.au</u>
  www.retailadelaidecity.com.au

